
JUNE

FLEET SERVICES FUND

2021

**INTERIM
FINANCIAL
REPORT**



Public Utility Board

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DEPARTMENT OF PUBLIC UTILITIES

CITY OF TACOMA

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CITY OF TACOMA, WASHINGTON
DEPARTMENT OF PUBLIC UTILITIES

FLEET SERVICES FUND

TABLE OF CONTENTS

Note: These financial statements are interim, unaudited reports prepared primarily for the use of management. Not all transactions reported in these statements have been recorded on the full accrual basis of accounting or in accordance with generally accepted accounting principles.

Management Discussion and Analysis 1

Statements of Net Position (Unaudited) 3

Statements of Revenues, Expenses and Changes in Net Position (Unaudited)..... 6

Statements of Cash Flows (Unaudited)..... 7

Equity Distribution (Unaudited) 10

Supplemental Data 12

Management Discussion and Analysis

Fleet Services is reporting a net operating loss of \$524,000 year-to-date 2021 compared to a net operating loss of \$153,000 recorded for the same time period in 2020. Operating revenues decreased \$1.9 million and expenses decreased \$1.6 million respectively, resulting in a net increase in operating loss of \$371,000 compared to 2020.

Revenues

Fleet Services operating revenue is comprised of five categories: Maintenance, Capital Recovery, Administrative Overhead, Fuel and Fuel Loading and Pool Car Rentals. Operating revenues were \$2.1 million and \$4.0 million at the end of the 2nd quarter of 2021 and 2020, respectively.

Maintenance revenues are mainly related to staff labor and were \$1.3 million and \$1.4 million at the end of the second quarter of 2021 and 2020, respectively.

Capital recovery revenues are collected on each vehicle and piece of equipment based on anticipated equipment replacement needs for each business unit. Capital recovery revenues were \$148,000 and \$1.8 million in 2021 and 2020, respectively. Per ordinance number 28688, in 2020 Fleet Services transferred operating division fleet assets to Power, Rail, and Water (“the divisions”) for funding flexibility. Fleet Services Fund continues to maintain the purchasing and maintenance responsibilities. Fleet Services only earns capital recovery revenues on pool vehicles beginning January 1, 2021.

Administrative Overhead revenue is the fee charged for each vehicle that is in service. The number of vehicles in service varies from month to month and the rate can vary based on type of vehicle. Administrative Overhead revenue was \$560,000 and \$701,000 in 2021 and 2020, respectively.

Fuel and fuel loading revenues are affected by year to year changes in vehicle usage and fluctuations in fuel prices. Fuel related revenues were \$30,000 and \$26,000 in 2021 and 2020, respectively.

Pool car revenues are based on usage and were \$9,000 and \$35,000 for 2021 and 2020, respectively.

Expenses

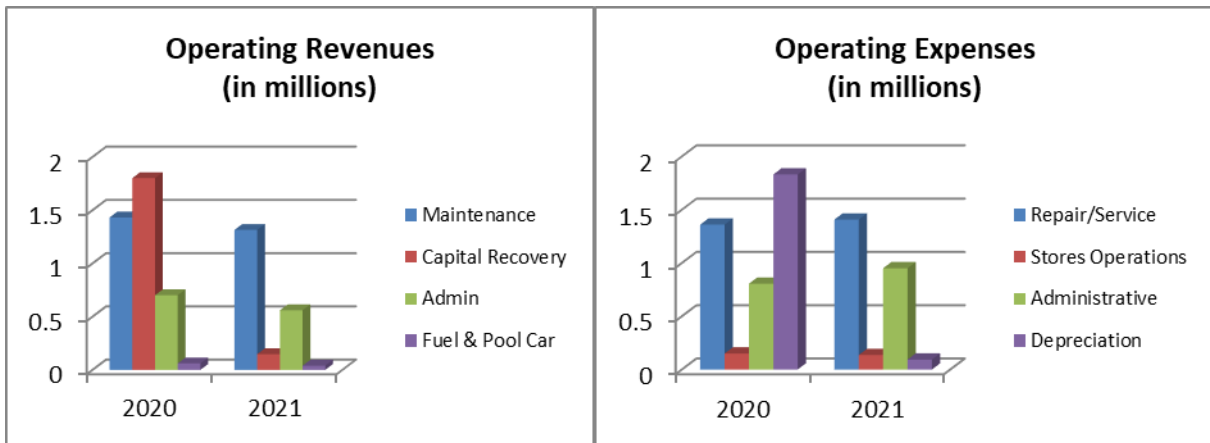
Fleet Services operating expenses are comprised of four major categories: Repairs and service, stores operations, administration and depreciation. Fleet Services expenses were \$2.6 million and \$4.1 million year-to-date through the second quarter of 2021 and 2020, respectively.

Repairs and service expense relates to shop operations which provide preventive and corrective maintenance and repairs to vehicles and pieces of equipment for Tacoma Public Utilities and other service groups. Repair and service expenses were \$1.4 million for both 2021 and 2020.

Stores operation is a parts warehouse maintained by Fleet which had expenses of \$136,000 and \$150,000 in 2021 and 2020, respectively.

Administration expenses were \$950,000 and \$806,000 in 2021 and 2020, respectively.

Depreciation expense was \$93,000 and \$1.8 million in 2021 and 2020 respectively. Depreciation decreased significantly compared to prior year because in 2020 Fleet Services transferred operating division fleet assets to Power, Rail, and Water for funding flexibility.



Non-Operating Revenues (Expenses)

There was a gain on disposition of equipment for the second quarter of 2021 of \$368,000 compared to a loss of \$53,000 in 2020 for the same time period. Included in this gain is \$329,000, which belongs to the divisions and will be transferred to the divisions in November 2021.

Transfers Out for the first six months of 2021 was \$1.8 million. This represents the net amount between Transfer out of \$2.3 million to the divisions and Transfer in of \$447,000 million from the divisions. Transfers out represents the transfer of Construction Work in Progress (CWIP) as at December 31, 2020, per Ordinance number 28688. Transfers in represents the reimbursements from the divisions to Fleet Services for the payments made for CWIP that Fleet did not receive the funding from the divisions. The net amount \$1.8 million is the CWIP which was carried over from 2020 and funded by the divisions.

Request for Information

Fleet Services Fund financial statements are designed to provide a general overview of the Division's finances, as well as to demonstrate the Division's accountability to its customers, investors, creditors, and other interested parties. Questions concerning any of the information provided in this report or requests for additional financial information should be addressed to City of Tacoma, Finance Department, 747 Market Street, Room 132, Tacoma, WA 98402-2773.

City of Tacoma, Washington
Department of Public Utilities
Fleet Services Fund

Statements of Net Position (Unaudited)
June 30, 2021 and June 30, 2020

	<u>2021</u>	<u>2020</u>
ASSETS		
FIXED		
Office Furniture and Equipment	\$616,901	\$616,901
Stores and Shop Equipment	719,411	719,411
Transportation Equipment	2,489,652	47,750,492
Power-Operated Equipment	70,766	16,309,867
Accumulated Depreciation	<u>(3,082,133)</u>	<u>(41,505,236)</u>
Total Fixed Assets .	814,597	23,891,435
Construction Work in Progress	<u>37,480</u>	<u>3,431,821</u>
Net Fixed Assets	852,077	27,323,256
CURRENT		
Current Fund Cash & Equity in Pooled Investments	1,684,708	16,032,579
Materials and Supplies	<u>401,047</u>	<u>356,137</u>
Total Current Assets	2,085,755	16,388,716
OTHER ASSETS		
Net Pension Asset	<u>165,846</u>	<u>-</u>
TOTAL ASSETS	<u>3,103,678</u>	<u>43,711,972</u>
DEFERRED OUTFLOWS OF RESOURCES		
Deferred Outflows for Pension	<u>492,034</u>	<u>1,213,509</u>
TOTAL ASSETS AND DEFERRED OUTFLOWS	<u><u>\$3,595,712</u></u>	<u><u>\$44,925,481</u></u>

These statements should be read in conjunction with the Notes to the Financial Statements contained in the previous year-end Financial Report

	<u>2021</u>	<u>2020</u>
NET POSITION AND LIABILITIES		
NET POSITION		
Net Investment in Capital Assets	\$852,077	\$27,323,256
Restricted for:		
Tacoma Power	-	18,095,346
Tacoma Water	-	7,199,933
Tacoma Rail	-	981,147
Net Pension Asset	165,846	-
Unrestricted	<u>(1,632,400)</u>	<u>(12,857,058)</u>
TOTAL NET POSITION	(614,477)	40,742,624
LIABILITIES		
CURRENT LIABILITIES		
Accounts Payable & Other	640,553	162,830
Wages Payable	<u>109,935</u>	<u>78,123</u>
Total Current Liabilities	750,488	240,953
LONG-TERM LIABILITIES		
Employee Vacation and Sick Leave Accrual	261,400	226,663
Net Pension Liability	-	1,025,298
Other Long-Term Liabilities	<u>2,566,294</u>	<u>2,555,220</u>
Total Long-Term Liabilities	2,827,694	3,807,181
TOTAL LIABILITIES	<u>3,578,182</u>	<u>4,048,134</u>
DEFERRED INFLOWS OF RESOURCES		
Deferred Inflows for Pension	<u>632,007</u>	<u>134,723</u>
TOTAL NET POSITION, LIABILITIES AND DEFERRED INFLOWS	<u><u>\$3,595,712</u></u>	<u><u>\$44,925,481</u></u>

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City of Tacoma, Washington
Department of Public Utilities
Fleet Services Fund

Statements of Revenues, Expenses and Changes in Net Position (Unaudited)
June 30, 2021 and June 30, 2020

			YEAR TO DATE			
	JUNE 2021	JUNE 2020	JUNE 2021	JUNE 2020	2021/2020 VARIANCE	PERCENT CHANGE
OPERATING REVENUE						
Maintenance Revenue	\$209,274	\$234,534	\$1,314,623	\$1,431,328	(\$116,705)	-8.2%
Capital Recovery	147,764	298,442	147,764	1,800,801	(1,653,037)	-91.8%
Administrative Overhead	83,212	115,477	560,041	700,681	(140,640)	-20.1%
Fuel and Fuel Loading	5,333	3,612	29,895	25,833	4,062	15.7%
Pool Car Rental	1,646	4,375	9,223	34,685	(25,462)	-73.4%
Total Operating Revenue	447,229	656,440	2,061,546	3,993,328	(1,931,782)	-48.4%
OPERATING EXPENSES						
Repairs and Servicing						
Shop Operations	266,795	212,406	1,376,057	1,341,223	34,834	2.6%
Outside Services	135	-	30,490	18,557	11,933	64.3%
Total Repairs and Servicing	266,930	212,406	1,406,547	1,359,780	46,767	3.4%
Stores Operations	20,965	25,796	135,766	150,095	(14,329)	-9.5%
Administration	146,573	79,903	950,271	805,562	144,709	18.0%
Depreciation	15,524	299,254	93,229	1,830,695	(1,737,466)	-94.9%
Total Operating Expenses	449,992	617,359	2,585,813	4,146,132	(1,560,319)	-37.6%
OPERATING INCOME (LOSS)	(2,763)	39,081	(524,267)	(152,804)	(371,463)	-243.1%
NON-OPERATING REVENUES (EXPENSES)						
Interest Income	932	4,060	(207,999)	(65,969)	(142,030)	-215.3%
Gain (Loss) on Disposition of Equipment	-	-	367,991	(52,803)	420,794	796.9%
Sale of Scrap	-	-	6,306	-	6,306	N/A
Total Non-Operating Revenues (Expenses)	932	4,060	166,298	(118,772)	285,070	240.0%
Net Gain/Loss Before Transfers	(1,831)	43,141	(357,969)	(271,576)	(86,393)	-31.8%
Transfers In (Out)	-	-	(1,843,132)	-	(1,843,132)	N/A
CHANGE IN NET POSITION	<u>(\$1,831)</u>	<u>\$43,141</u>	(2,201,101)	(271,576)	(\$1,929,525)	-710.5%
TOTAL NET POSITION - JANUARY 1			<u>1,586,624</u>	<u>41,014,200</u>		
TOTAL NET POSITION - JUNE 30			<u>(\$614,477)</u>	<u>\$40,742,624</u>		

These statements should be read in conjunction with the Notes to the Financial Statements contained in the previous year-end Financial Report.

City of Tacoma, Washington
Department of Public Utilities
Fleet Services Fund

Statements of Cash Flows (Unaudited)
June 30, 2021 and June 30, 2020

	YEAR TO DATE	
	JUNE 30, 2021	JUNE 30, 2020
CASH FLOWS FROM OPERATING ACTIVITIES		
Cash From Customers	\$2,061,546	\$4,194,106
Cash Paid to Suppliers	(945,177)	(1,920,155)
Cash Paid to Employees	(1,786,934)	(1,724,885)
Net Cash From Operating Activities	(670,565)	549,066
CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES		
Capital Expenditures, Net	(8,606)	(1,365,660)
Payments of capital expenditures on behalf of the divisions	(1,060,057)	-
Reimbursement from the divisions on capital expenditures	3,347,729	-
Transfers Out	(1,843,132)	-
Disposition of Equipment/Scrap	374,297	(52,803)
Net Cash From Financing Activities	810,231	(1,418,463)
CASH FLOWS FROM INVESTING ACTIVITIES		
Interest Received	(207,999)	(65,969)
Net Cash From Investing Activities	(207,999)	(65,969)
Net Change in Cash and Equity in Pooled Investments	(68,333)	(935,366)
Cash and Equity in Pooled Investments at January 1	1,753,041	16,967,945
Cash and Equity in Pooled Investments at June 30	\$1,684,708	\$16,032,579

These statements should be read in conjunction with the Notes to the Financial Statements contained in the previous year-end Financial Report.

	YEAR TO DATE	
	JUNE 30,	JUNE 30,
	2021	2020
Reconciliation of Operating Income (Loss) to Net Cash From Operating Activities:		
Operating Income (Loss)	(\$524,267)	(\$152,804)
Depreciation Expense	93,229	1,830,695
Pension Withdrawal Expense	11,074	-
Adjustments to Reconcile Operating Income (Loss) to Net Cash From Operating Activities:		
Accounts Receivable	-	200,778
Materials and Supplies	(25,916)	23,386
Accounts Payable & Other	(209,106)	(1,335,072)
Absences Payable	(15,579)	(17,917)
Total Adjustments	(146,298)	701,870
Net Cash From Operating Activities	(\$670,565)	\$549,066

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City of Tacoma, Washington
Department of Public Utilities
Fleet Services Fund

Equity Distribution (Unaudited)
As of June 30, 2021

	TACOMA POWER	TACOMA WATER	TACOMA RAIL	FLEET SERVICES FUND	TOTAL
Balance January 1, 2021	(\$609,295)	\$2,843,021	(\$647,102)	-	\$1,586,624
Reallocation of equity *	2,449,489	(2,842,901)	649,920	(256,508)	-
Balance January 1, 2021 (Restated)	1,840,194	120	2,818	(256,508)	1,586,624
Contributions During Year	-	-	-	-	-
Equity Contributions at June 30, 2021	1,840,194	120	2,818	(256,508)	1,586,624
Current Year Operations:					
Total Operating Revenue	-	-	-	2,061,546	2,061,546
Less: Repairs & Servicing Expense	-	-	-	1,406,547	1,406,547
Admin and Stores Operations Expense	22,629	4,156	1,567	1,057,685	1,086,037
Depreciation Expense	-	-	-	93,229	93,229
Total Expenses	22,629	4,156	1,567	2,557,461	2,585,813
Net Operating Revenue	(22,629)	(4,156)	(1,567)	(495,915)	(524,267)
Add: Other Income (Loss) **	296,651	43,750	16,500	(190,603)	166,298
Less: Transfer Out	(1,840,194)	(120)	(2,818)	-	(1,843,132)
Net Operating Results	(1,566,172)	39,474	12,115	(686,518)	(2,201,101)
Total Equity ***	274,022	39,594	14,933	(943,026)	(614,477)

* The reallocation of equity is the difference in equity allocation methods between what were applied in previous years and the actual allocation in 2020 based on the actual asset balances that were funded by the divisions. The reallocation of equity also includes Construction Work in Progress (CWIP) which was carried over from 2020 and funded by the divisions. Per ordinance number 28688, in 2020 Fleet Services transferred operating division fleet assets to the divisions. Fleet Services transferred completed assets to the divisions in 2020. Fleet Services transferred CWIP in the amount of \$1.8 million to the divisions in April 2021.

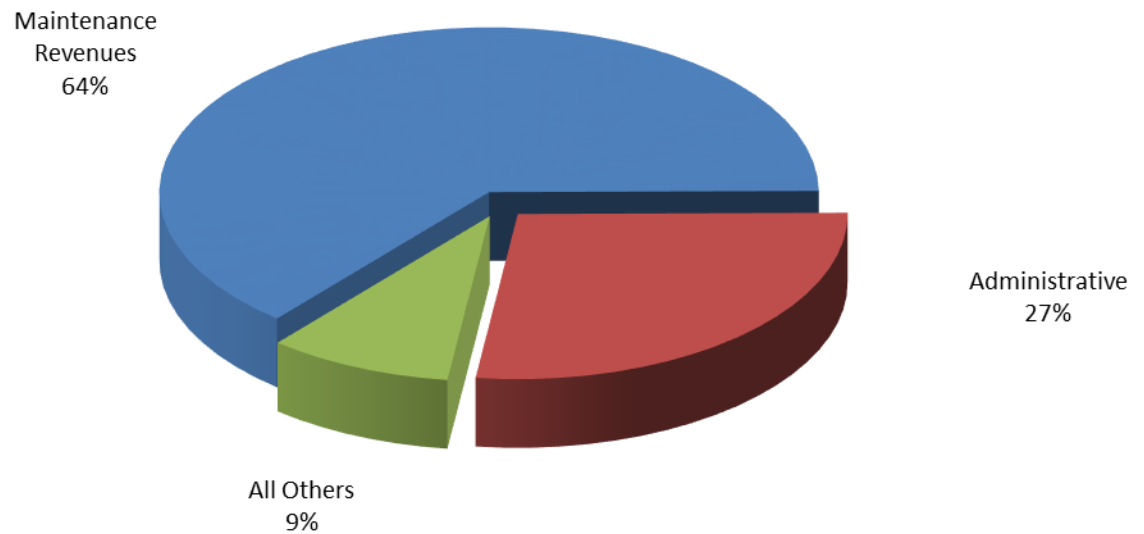
** In 2021, Fleet earned a total gain of \$370,000 from disposition of equipment and scrap sales and incurred related expenses of \$30,000. Included in this is a net amount of \$329,000, net between gain of \$357,000 and expenses of \$28,000, which belongs to the divisions and will be transferred to the divisions in November 2021.

*** There will be no equity balances to the divisions by end of November 2021.

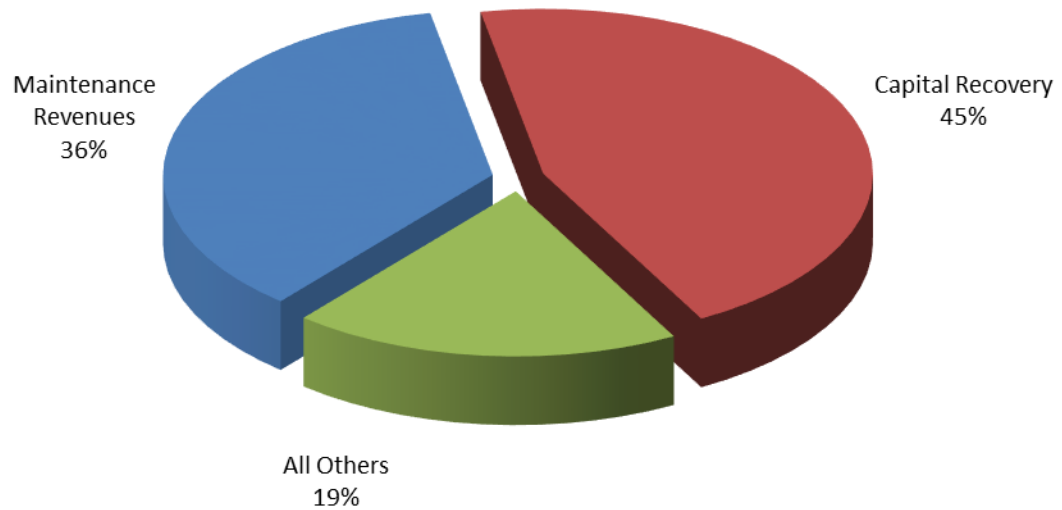
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Supplemental Data

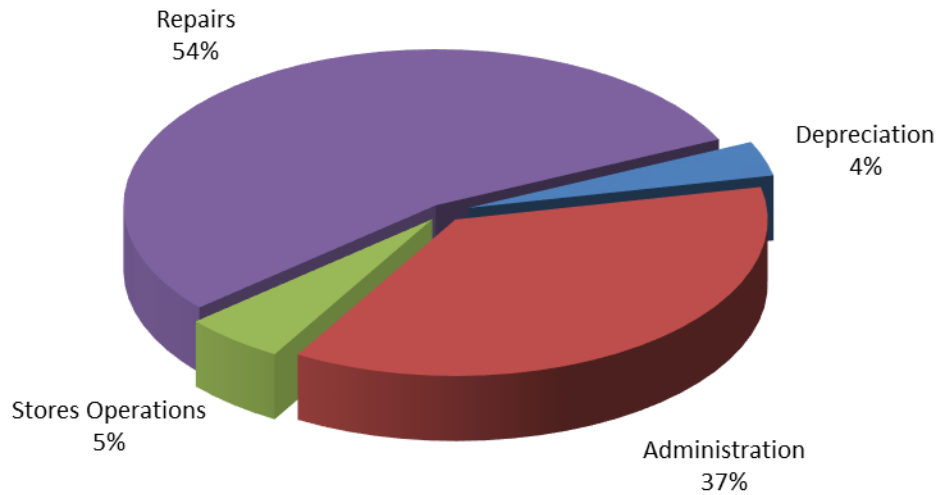
TOTAL OPERATING REVENUES
Year to Date - June 2021 (\$2,061,546)



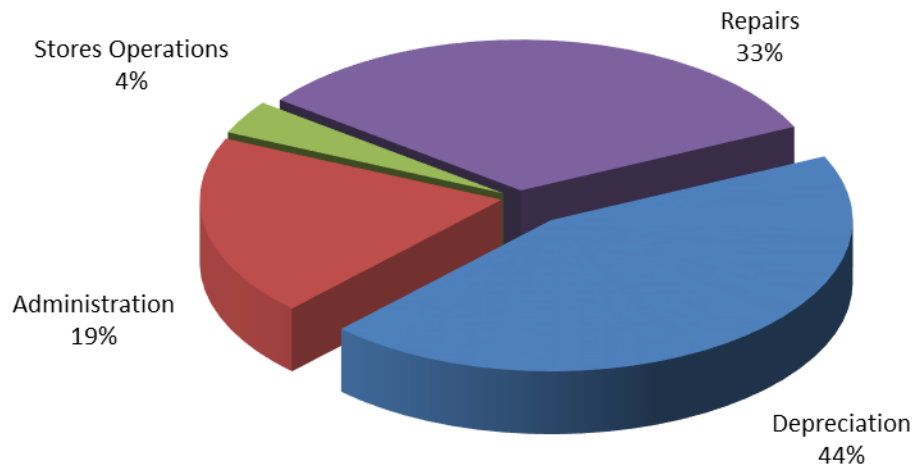
TOTAL OPERATING REVENUES
Year to Date - June 2020 (\$3,993,328)



TOTAL OPERATING EXPENSES
Year to Date - June 2021 (\$2,585,813)



TOTAL OPERATING EXPENSES
Year to Date - June 2020 (\$4,146,132)





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